

#### VANADIUM RESOURCES LIMITED ACN 618 307 887 (Company)

#### **CORPORATE GOVERNANCE STATEMENT**

# CORPORATE GOVERNANCE STATEMENT Introduction

Vanadium Resources Limited (**Company**) has established a corporate governance framework, the key features of which are set out in this statement. In establishing its corporate governance framework, the Company refers to the recommended corporate governance practices for ASX listed entities set out in the ASX Corporate Governance Council Principles and Recommendations (**Principles and Recommendations**). During the period 1 July 2019 to 30 June 2020 (**Reporting Period**), the Company's governance framework was established with reference to the 3<sup>rd</sup> edition of the Principles and Recommendations. Subsequent to the Reporting Period , on 01 July 2020, the Company adopted a new corporate governance framework with reference to the 4<sup>th</sup> edition of the Principles and Recommendations.

This Corporate Governance Statement discloses the extent to which the Company followed the recommendations set out in the Principles and Recommendations (**Recommendations**) for the Reporting Period. The Recommendations are not mandatory, however, the Recommendations not followed have been identified and reasons have been provided for not following them along with what (if any) alternative governance practices the Company adopted in lieu of the recommendation.

The 4th edition of the Principles and Recommendations will take effect for the Company's first full financial year commencing on or after 1 January 2020. For the purposes of this statement, the Company has reported against the 3rd edition of the Principles and Recommendations.

The information in the statement is current at 25 September 2020 and was approved by a resolution of the Board on the 25 September 2020.

#### Corporate governance policies and procedures

The Company has adopted the following suite of corporate governance policies and procedures (together, the **Corporate Governance Policies**):

- Statement of Values
- Board Charter
- Corporate Code of Conduct
- Audit and Risk Committee Charter
- Remuneration Committee Charter
- Nomination Committee Charter
- Performance evaluation Policy
- Continuous Disclosure PolicyRisk Management Policy
- Trading Policy
- Diversity Policy
- Anti-Bribery and Corruption Policy
- Shareholder Communication Strategy
- Whistleblower Policy
- Annexure A Definition of independence
- Annexure B Procedure for the selection, appointment and rotation of external auditor

The Company's Corporate Governance Policies are available on the Company's website at https://vr8.global/corporate-governance



RECOMMENDATIONS	COMPLY	EXPLANATION			
Principle 1: Lay solid foundations for management and oversight					
Recommendation 1.1  A listed entity should have and disclose a charter which:  (a) sets out the respective roles and responsibilities of the Board, the Chair and management, and  (b) includes a description of those matters expressly reserved to the Board and those delegated to management.	YES	The Company has established the respective roles and responsibilities of its Board and management, and those matters expressly reserved to the Board and those delegated to management, and has documented this in its Board Charter, which is disclosed on the Company's website.			
Recommendation 1.2  A listed entity should:  (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director; and  (b) provide security holders with all material information relevant to a decision on whether or not to elect or re-elect a Director.	YES	<ul> <li>(a) The Company has guidelines for the appointment and selection of the Board in its Corporate Governance Plan. The Company's Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Nomination Committee (or, in its absence, the Board) to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director.</li> <li>(b) The Company has appropriate procedures in place to ensure that material information relevant to election or re-election of a director, was disclosed in the Notice of Meeting provided to Shareholders. The Company provided all material information to Shareholders in relation to the re-election of Director William Oliver and the election of Director Jurie Wessels and Nicholas Van Der Hoven at the annual general meeting on 29 November 2019.</li> </ul>			
Recommendation 1.3  A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.	YES	The Company has a written agreement with each of its Directors, including its Executive Directors. The Company did not have any Senior Executives during the Reporting Period.  The Nomination Committee Charter outlines the requirement to have a written agreement with each Director and senior executive of the Company which sets out the terms of that Director's or senior executive's appointment.			



RECOMMENDATIONS	COMPLY	EXPLANATION
Recommendation 1.4  The company secretary of a listed entity should be accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.	YES	The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. The Company Secretary was during the reporting period accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.
Recommendation 1.5  A listed entity should:  (a) have a diversity policy which includes requirements for the Board or a relevant committee of the Board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;  (b) disclose that policy or a summary or it; and  (c) disclose as at the end of each reporting period:  (i) the measurable objectives for achieving gender diversity set by the Board in accordance with the entity's diversity policy and its progress towards achieving them; and  (ii) either:  (A) the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or  (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Indicators", as defined in the	NO	The Company has a Diversity Policy, which is disclosed on the Company's website. The Diversity Policy does not include requirements for the Board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the Company's progress in achieving them. The Board has not set measurable objectives for achieving gender diversity.  Given the Company's stage of development and the number of employees, the Board considers it is not practical to set measurable objectives for achieving gender diversity at this time.  The respective proportions of men and women on the Board, in senior executive positions and across the whole organisations are set out in the following table. Senior executives for these purposes means those person who report directly to the chief executive officer (or equivalent):    Male   Female   Total
Recommendation 1.6 A listed entity should:	NO	(a) The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Board, its committees and



RECOMMENDATIONS	COMPLY	EXPLANATION
(a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and		individual Directors on an annual basis. It may do so with the aid of an independent advisor. The process for this is set out in the Company's Corporate Governance Plan, which is available on the Company's website.
(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.		(b) The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. The Company intends to complete performance evaluations in respect of the Board, its committees (if any) and individual Directors for each financial year in accordance with the above process.No performance evaluation of the Board or individual Directors was conducted during the Reporting Period. Performance evaluations were deferred due changes to the Board.
Recommendation 1.7	NO	No performance evaluation for senior executives was undertaken during the Reporting
A listed entity should:		Period, as there were no senior executives during the Reporting Period.
(a) have and disclose a process for periodically evaluating the performance of its senior executives; and		
(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.		
Principle 2: Structure the Board to add value		
Recommendation 2.1		(a) The Company did not have a separate Nomination Committee. The
The Board of a listed entity should:	YES	Company's Nomination Committee Charter provides for the creation of a Nomination Committee (if it is considered it will benefit the Company), with
(a) have a nomination committee which:		at least three members, a majority of whom are independent Directors, and
(i) has at least three members, a majority of whom are independent Directors; and		<ul><li>which must be chaired by an independent Director.</li><li>(b) The Company does not have a Nomination Committee as the Board considers</li></ul>
(ii) is chaired by an independent Director,		the Company will not currently benefit from its establishment. In accordance
and disclose:		with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Nomination Committee under the



RECOMMENDATIONS	COMPLY	EXPLANATION
<ul> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.</li> </ul>		Nomination Committee Charter, including the following processes to address succession issues and to ensure the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively:  (i) devoting time at least annually to discuss Board succession matters and updating the Company's Board skills matrix; and  (ii) all Board members being involved in the Company's nomination process to the maximum extent permitted under the Corporations Act and ASX Listing Rules
Recommendation 2.2  A listed entity should have and disclose a Board skill matrix setting out the mix of skills and diversity that the Board currently has or is looking to achieve in its membership.	YES	Under the Nomination Committee Charter (in the Company's Corporate Governance Plan), the Nomination Committee (or, in its absence, the Board) is required to prepare a Board skill matrix setting out the mix of skills and diversity that the Board currently has (or is looking to achieve) and to review this at least annually against the Company's Board skills matrix to ensure the appropriate mix of skills and expertise is present to facilitate successful strategic direction.  The Board has identified the appropriate mix of skills and diversity required of its members to operate efficiently and effectively.  The Company's Board Skills Matrix can be found at Appendix 1.
Recommendation 2.3  A listed entity should disclose:  (a) the names of the Directors considered by the Board to be independent Directors;  (b) if a Director has an interest, position, association or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendation (3rd Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the	YES	The board considered the independence of Directors with regards to factors set out in Box 2.3 of the ASX Principle and Recommendations. During the Reporting Period the Company had one independent director Mr Michael Davy  Names of Directors during the Reporting Period and their length of service up to the date of this statement, or their resignation date is noted below:



RECOMMENDATIONS	COMPLY		EXPLANATION
nature of the interest, position, association or relationship in question and an explanation of why the Board is of that opinion; and  (c) the length of service of each Director		Mame Mr Jurie Wessels (Chairman) Mr William Oliver (Executive) Mr Nico Van Der Hoven Mr Michael Davy Mr Patrick Burke Mr Jeremy King Mr Luigi Matteucci	Length of Service  1 year and 2 months <sup>1</sup> 3 years and 6 months <sup>2</sup> 1 years and 2 months <sup>3</sup> 10 months <sup>4</sup> 2 years and 5 months <sup>5</sup> 2 years and 4 months <sup>6</sup> 5 months <sup>7</sup>
Recommendation 2.4  A majority of the Board of a listed entity should be independent Directors.	NO	Board should be independent.  The Board recognises the in independent and non-indepen Board considered that a Board experience is appropriate at the	requires that, where practical, the majority of the appropriate balance between dent representation on the Board. However, the pard weighted towards industry and technical e stage of the Company's development. Progress, the Board will review the composition of ence of its Directors
Recommendation 2.5  The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.	NO	an independent Director and sl The Non Executive Chair of	t, where practical, the Chair of the Board should be nould not be the CEO/Managing Director.  the Company, Mr Jurie Wessels is not the yer, the Chair is not considered independent due to

<sup>&</sup>lt;sup>1</sup> At the date of this statement

<sup>&</sup>lt;sup>2</sup> At the date of this statement

<sup>&</sup>lt;sup>3</sup> At the date of this statement

<sup>&</sup>lt;sup>4</sup> At the date of this statement

<sup>&</sup>lt;sup>5</sup> At the date of resignation 27.11.2019

<sup>&</sup>lt;sup>6</sup> At the date of resignation 26.07.2019

<sup>&</sup>lt;sup>7</sup> At the date of resignation 26.07.2019



RECOMMI	ENDATIONS	COMPLY	EXPLANATION
Recommendation 2.6  A listed entity should have a program for inducting new Directors and providing appropriate professional development opportunities for continuing Directors to develop and maintain the skills and knowledge needed to perform their role as a Director effectively.		YES	In accordance with the Company's Board Charter, the Nominations Committee (or, in its absence, the Board) is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities. The Company Secretary is responsible for facilitating inductions and professional development.
Principle 3	3: Act ethically and responsibly		
	endation 3.1 ntity should:	YES	The Company's Corporate Code of Conduct applies to the Company's Directors, senior executives and employees.
(a) have a code of conduct for its Directors, senior executives and employees; and		123	The Company's Corporate Code of Conduct (which forms part of the Company's Corporate Governance Plan) is available on the Company's website. During the reporting period the Company adopted an Anti-Bribery and Corruption policy and
(b) disclose that code or a summary of it.  Principle 4: Safeguard integrity in financial reporting			Whistle-blower policy, which are available on the Company's website.
Recommendation 4.1			The Company did not have an Audit and Risk Committee.
The Board	of a listed entity should:	YES	Given the current size and composition of the Board, the Board believes that there
(a) have a	an audit committee which:  has at least three members, all of whom are non-executive		would be no efficiencies gained by establishing a separate Audit and Risk Committee. Accordingly, the Board performs the role of the Audit and Risk Committee.
(ii)	Directors and a majority of whom are independent Directors; and is chaired by an independent Director, who is not the Chair		Although the Board does not have a separate Audit and Risk Committee, it had adopted an Audit and Risk Committee Charter, which is disclosed on the Company's website.
and disclo	of the Board,		During the Reporting Period, items that are usually required to be discussed by an
(iii)	the charter of the committee;		Audit and Risk Committee are marked as separate agenda items at Board meetings when required, and when the Board convened to address matters as the Audit
(iv)	the relevant qualifications and experience of the members of the committee; and		and Risk Committee it carried out the functions which are delegated to it in the Company's Audit and Risk Committee Charter. The Board deals with any conflicts of interest that occur when it performs the functions of an Audit and Risk,



RECOMMENDATIONS	COMPLY	EXPLANATION
<ul> <li>(v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul>		Committee by ensuring that any Director with a conflicting interest is not party to the relevant discussions.  During the Reporting Period, the Board was responsible for the initial appointment of the external auditor and the appointment of a new external auditor when any vacancy arises. Candidates for the position of external auditor must demonstrate complete independence from the Company through the engagement period. The Board may otherwise select an external auditor based on criteria relevant to the Company's business and circumstances. The performance of the external auditor was reviewed on an annual basis by the Board.
		The Company has an established Procedure for the Selection, Appointment and Rotation of its External Auditor, which is an annexure to the Corporate Governance Plan.
Recommendation 4.2  The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	YES	The Board received a signed declaration from the CFO and CEO in accordance with Recommendation 4.2 and Section 295A of the Corporations Act 2001 prior to the approval of the Company's financial statements.
Recommendation 4.3  A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	YES	The Company ensures that its external auditor attends its Annual General Meeting (AGM) and are available to answer questions from security holders relevant to the audit.  A representative from the Company's auditors RSM Australia (Perth) attended the AGM held on 29 November 2019.



RECOMMENDATIONS	COMPLY	EXPLANATION			
Principle 5: Make timely and balanced disclosure					
Recommendation 5.1  A listed entity should:  (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and  (b) disclose that policy or a summary of it.	YES	The Company has adopted a Continuous Disclosure Policy which sets out the processes the Company follows to comply with its continuous disclosure obligations under the ASX Listing Rules and other relevant legislation.  The Company's Continuous Disclosure Policy (which forms part of the Company's Corporate Governance Plan) is available on the Company's website.			
Principle 6: Respect the rights of security holders					
Recommendation 6.1  A listed entity should provide information about itself and its governance to investors via its website.	YES	Information about the Company and its governance practices are available on its website https://www.vr8.global/corporate-governance			
Recommendation 6.2  A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	YES	The Company has adopted a Shareholder Communications Strategy which aims to promote and facilitate effective two-way communication with investors. The Strategy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website as part of the Company's Corporate Governance Plan.			
Recommendation 6.3  A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	YES	Shareholders are encouraged to participate at all general meetings and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material stating that all Shareholders are encouraged to participate at the meeting.			
Recommendation 6.4  A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	YES	The Shareholder Communication Strategy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted.			



RECOMMENDATIONS		COMPLY	EXPLANATION	
Princip	ple 7:	Recognise and manage risk		
Recommendation 7.1			The Company did not have a separate Risk Committee.	
The Bo	oard o	f a listed entity should:	YES	Please refer to disclosure in relation to Recommendation 4.1 above.
(a) ha	ave a d	committee or committees to oversee risk, each of which:		
(i	i)	has at least three members, a majority of whom are independent Directors; and		
(i	ii)	is chaired by an independent Director,		
a	nd dis	sclose:		
(i	iii)	the charter of the committee;		
(1	iv)	the members of the committee; and		
(1	v)	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or		
al	bove, o	es not have a risk committee or committees that satisfy (a) disclose that fact and the process it employs for overseeing the risk management framework.		
Recommendation 7.2			The Audit and Risk Committee Charter requires that the Audit and Risk Committee	
The Board or a committee of the Board should:		YES	(or, in its absence, the Board) should, at least annually, satisfy itself that the Company's risk management framework continues to be sound.	
	(a) review the entity's risk management framework with management at least annually to satisfy itself that it continues to be sound; and			The Board continues to review the risk profile of the Company and monitors risk throughout the year.
		e in relation to each reporting period, whether such a review en place.		



RECOMMENDATIONS	COMPLY	EXPLANATION
Recommendation 7.3  A listed entity should disclose:  (a) if it has an internal audit function, how the function is structured and what role it performs; or  (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	YES	The Company does not have an internal audit function. The Audit and Risk Committee Charter provides for the Audit and Risk Committee to monitor the need for an internal audit function.  As set out in Recommendation 7.1, the Board is responsible for overseeing the establishment and implementation of effective risk management and internal control systems to manage the Company's material business risks and for reviewing and monitoring the Company's application of those systems.  The Board devotes time formally at Board meetings and informerly through regular communication of fulfilling the roles and responsibilities associated with overseeing risk and maintaining the entity's risk management framework and associated internal compliance and control procedures.
Recommendation 7.4  A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	YES	The Audit and Risk Committee Charter requires the Audit and Risk Committee (or, in its absence, the Board) to assist management determine whether the Company has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.  The Company is currently exposed to minimal environmental and social risks due to its present size and magnitude of operations.
Principle 8: Remunerate fairly and responsibly		
Recommendation 8.1  The Board of a listed entity should:  (a) have a remuneration committee which:  (i) has at least three members, a majority of whom are independent Directors; and  (ii) is chaired by an independent Director, and disclose:  (iii) the charter of the committee;  (iv) the members of the committee; and	YES	The Company does not have a Remuneration Committee. The Company's Corporate Governance Plan contains a Remuneration Committee Charter that provides for the creation of a Remuneration Committee (if it is considered it will benefit the Company), with at least three members, a majority of whom must be independent Directors, and which must be chaired by an independent Director.  The Company does not have a Remuneration Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Remuneration Committee under the Remuneration Committee Charter including the following processes to set the level and



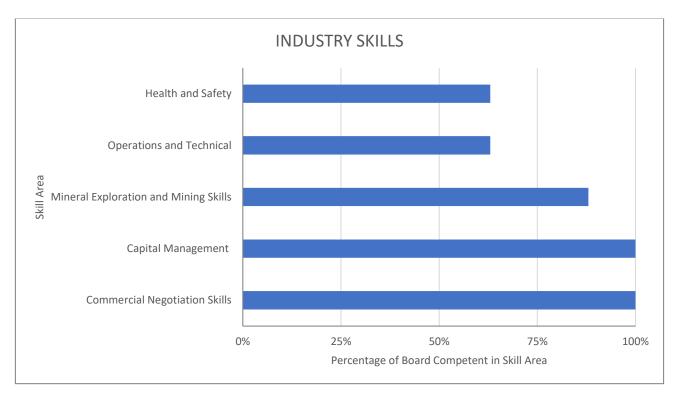
COMPLY	EXPLANATION
	composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive:  The Board devotes time at Board meetings to assess the level and composition of remuneration for Directors and senior executives as necessary when there are changes to Company, Director or executives' circumstances which indicate the level and/or composition of remuneration may require amendement to achive consistency with the revised circumstance.
YES	The Company's Corporate Governance Plan requires the Board to disclose its policies and practices regarding the remuneration of Directors and senior executives. This information is disclosed in the Company's Remuneration Report commencing on page 12 of the Annual Report.
	The Company does not have an equity based remuneration scheme.
N/A	
	YES



#### Appendix 1 – Board Skills Matrix

The Board has identified that the appropriate mix of skills and diversity required of its members to operate effectively and efficiently is achieved by personnel having substantial skills and experience in the following Industry Skills: Health and Safety; Operations and Technical; Mineral Exploration and Mining Skills; Capital Management; and Commercial Negotiation Skills.

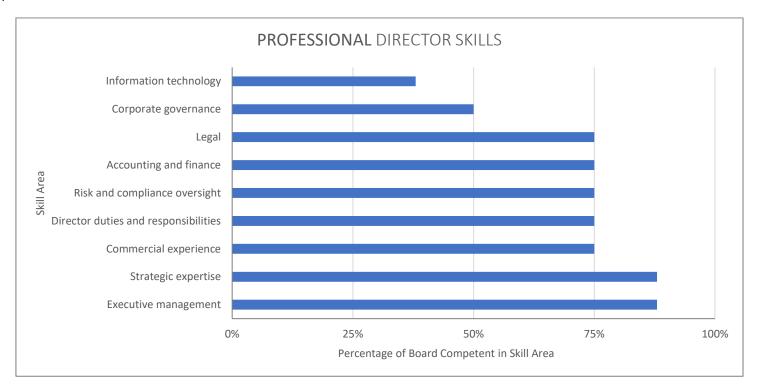
The skills and experience of the Board in each of these areas is summarised as follows:





In addition, directors of the Company are expected to be knowledgeable and experienced in the following areas: Information technology; Corporate governance; Legal; Accounting and finance; Risk and compliance oversight; Director duties and responsibilities; Commercial experience; Strategic expertise; and Executive management.

The skills and experience of the Board in each of these areas is summarised as follows:



Gaps in the collective skills of the Board are considered regularly by the full Board in its capacity as the Nomination and Remuneration Committee.